

# 131217672105

Code No. 1019

## FACULTY OF MANAGEMENT

#### M.B.A. III – Semester (CBCS) Examination, January 2019

#### Subject: C. Organization Development

#### Paper Code – MB – 105 Discipline Specific Elective – II (HRM)

Time: 3 Hours

Max.Marks: 80

### PART – A (5x4 = 20 Marks) [Short Answer Type]

## Note: Answer all the questions in not more than one page each.

- 1 Values in OD
- 2 Action Research
- 3 Components of the program management
- 4 Role Negotiation Techniques
- 5 Total Quality Management (TQM)

### PART – B (5x12 = 60 Marks) [Essay Answer Type]

#### Note: Answer all the questions by using internal choice in not exceeding four pages each.

6 a) What is OD? Explain its evolution, growth and discuss its relevance in modern corporate context.

# b) What are the objectives of OD? Explain how OD practices lead to organizational change.

(7) a) Critically examine about a "normative – reductive": strategy of changing.

#### OR

OR

- b) Explain in detail about general model of planned change.
- 8 a) Explain about six-box model and issues in consultant client relationship.

# b) Write a note on the program management component and conditions for optimal success of OD.

9 a) What are the organizational process approaches? Brief about any one of them.

OR

- b) What is intervention? Explain in detail the broad team building interventions.
- 10 a) Define work design. Brief about engineering approach and system approach.

#### OR

b) Write a note on organizational transformation and its characteristics.

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